Jacobs

G8XX:9,-!54A,Y!;4(*+<!3:,45!=5,->?!@9A9),7!!

08+:9(4)9*5!74),Y!%&#&%#.%./!

OE9<!34-+*5!6,78()9*5!0:45!Z*-!;4(*+<!3:,45!=5,->?!@9A9),7!9<!X8+:9<E,7!)*!A,,)!)E,!-,[89-,A,5)<!*Z!)E,!M59),7!N95>7*A!RMVNVS!34+95,)!'ZZ9(,!0-*(8-,A,5)!0*:9(?!"*),! !O4\95>!$((*85)!*Z!34-+*5!6,78()9*5!0:45<!95!)E,!0-*(8-,A,5)!*Z!]4W*-!H*^,-5A,5)!3*5)-4()<!$()9*5!"*),!00"!%2#.&V!!!

;4(*+<!3:,45!=5,->?!@9A9),7!9<!(*^,-,7!+?!)E,!(:9A4),!4()9*5!(*AA9)A,5)<!*Z!*8-!8:)9A4),!X4-,5)!(*AX45?!
;4(*+<!G*:8)9*5<!_5(V!R;4(*+<SV!!;4(*+<!3:,45!=5,->?!@9A9),7!,A9<<9*5<!-,X*-),7!)E-*8>E*8)!)E9<!34-+*5!
6,78()9*5!0:45!4-,!7,-9
+4<,7!*5!)E,!X,-(,5)4>,!*Z!*8-!)*)4:!MVNV!-,^,58,V!

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	!! !! !
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– !"#$%&'('%)&*&+,&-'
.*'/$#.,0$+'1.*&-',$'#$2%/3'40,5'67'8$9&)+2&+,':&%$),0+;'8<0-.+#&=

¡OE,!,A9<<9*5<!-,X*-),7!4-,!Z-*A!)E,!M\N!X*-)9*5!*Z!*8-!>:*+4:!95^,5)*-?!74)4!RFE9(E!E4<!+,,5!)E9-71X4-)?!^,-9Z9,7S!457
)E,5!X-*1

0*!(*5)958,!*8-!X-*>-,<<!)*!4(E9,^95>!5,)1c,-*l!F,!E4^,!47*X),7!)E,!Z*::*F95>!>:*+4:!;4(*+<!(4-+*5!
-,78()9*5!)4->,)<!FE9(E!(*^,-!;4(*+<!3:,45!=5,->?!@9A9),7\!

H:*+4::?l!F,!E4^,!<,)!)E,!Z*::*F95>!)4->,)<!4<!*8):95,7!95!)E,!;4(*+<!3:9A4),!$()9*5!0:45!!R9<<8,7!$X-9:!..l!
.%..S\!

&\ =5<8-,!,^,-?!X-*\\,()!+,(*A,<!4!(:9A4),!-,<X*5<,!*XX*-)859)?\
.\ $(E9,^,!5,)1c,-*!>-,,5E*8<,!>4<!,A9<<9*5<!4(-*<<!)E,!^4:8,!(E495!+?!.%Q%\
/\ ]495)495!(4-+*5!5,8)-4:9)?!<)4)8<!457!&%%`!:*F1(4-+*5!,:,()-9(9)?!Z*-!*8-!*X,-4)9*5<\
G95(,!Ua&Bl!;4(*+<!E4<!-,78(,7!9)<!>:*+4:!(4-+*5!Z**)X-95)!+?!2&`!457!E4<!A495)495,7!(4-+*5!5,8)-4:9)?!
<95(,!.%.%\!OE9<!9<!951:95,!F9)E!0$G!.%2%\!.%&Q!<X,(9Z9(4)9*5<!)*!7,A*5<)-4),!(4-+*5!5,8)-4:9)?!l4<!*8):95,7!95!
;4(*+<!34-+*5!",8)-4:9)?!3*AA9)A,5)\!!

Z**)X-95)V!OE-*8>E!*8-!95^,<)A,5)!95!E9>E1[84:9)?!^,-9Z9,7!(4-+*5!-,78()9*5!X-*W,()<I!F,!E4^,!4:<*!<*8>E)!)*!
4:<*!95(*-X*-4),!A,4<8-,<!)E4)!4:<*!9AX-*^,!:*(4:9c,7!E,4:)EI!,(*5*A9,<I!+9*79^,-<9)?!457!54)8-,!95!:95,!F9)E!
^4-9*8<!MV"V!GdH<!)E4)!4-,!4<<*(94),7!F9)E!<8(E!X-*W,()<V!'8-!>*4:<!4:<*!95(:87,!X8-(E4<95>!(4-+*5!(-,79)<!X,-!
0$G!.%2%I!Z-*A!<X,(9Z9,7!457!4879),7!<*8-(,<I!<8(E!4<!)E,!3:,45!d,^,:*XA,5)!],(E459<A!R3d]SI!f,-9Z9,7!
34-+*5!G)4574-7!Rf3GSI!)*!,5<8-,!5*!7*8+:,!(*85)95>!*((8-<!457!)E4)!)E,!X-*W,()<!4-,!4()9^,:?!-,A*^95>!
(4-+*5!,A9<<9*5<!457I!95!)E,!(4<,!*Z!Z*-,<)-?!959)94)9^,<I!E4^,!<8ZZ9(9,5)!+8ZZ,-<!)*!,5<8-,!X,-A45,5(,!+?!
(*AX,5<4)95>!Z*-!45?!8595),5)9*54:!-,^,-<4:<V!_5!Ua..I!(4-+*5!(-,79)<!F,-,!X8-(E4<,7!)*!(*^,-!&%%`!*Z!*8-!
G(*X,!&I!G(*X,!.!E,4)95>!457!G(*X,!/!+8<95,<<!)-4^,:!(4-+*5!,A9<<9*5<V!

Jacobs' U.N. SDG Focus

'8-!(*AA9)A,5)!4:<*!95(:87,<!X8-(E4<95>!(4-+*5!(-,79)<!Z-*A!<X,(9Z9,7!457!4879),7!<*8-(,<I!<8(E!4<!)E,!
3d]I!H*:7!G)4574-7!457!f3GI!)*!,5<8-,!5*!7*8+:,!(*85)95>!*((8-<!457!)E4)!)E,!X-*W,()<!4-,!4()9^,:?!
-,A*^95>!(4-+*5!,A9<<9*5<!457I!95!)E,!(4<,!*Z!Z*-,<)-?!959)94)9^,<I!E4^,!<8ZZ9(9,5)!+8ZZ,-<!)*!,5<8-,!
X,-A45,5(,!+?!(*AX,5<4)95>!Z*-!45?!8595),5)9*54:!-,^,-<4:<V!!

'8-!7,X,57,5(,!*5!(4-+*5!*ZZ<,)<!457!6=H'<!F9::!79A959<E!*^,-!)9A,!)E-*8>E!,A9<<9*5!-,78()9*5<I!*)E,-!
95^,<)A,5)<!R<8(E!4<I!f9-)84:!0*F,-!08-(E4<,!$>-,,A,5)<S!457!(4-+*5!95<,))95>!X-*>-4A<!95!X4-)5,-<E9X!F9)E!
*8-!(:9,5)<V!d,)49:<!*Z!*8-!(4-+*5!*ZZ<,)!X8-(E4<,<!(45!+,!Z*857!95!)E,!:4),<)!;4(*+<!m84:9Z?95>!=IX:454)*-?!
G)4),A,5)V!!

'8-!,I),-54::?!(,-)9Z9,7!=5^9-*5A,5)4:!]454>,A,5)!G?<),A!R=]GS!9<!95),>-4),7!95!*8-!K,4:)EI!G4Z,)?!457!
=5^9-*5A,5)!]454>,A,5)!G?<),A!RKG=]GS!457!(*5Z*-A<!)*!_G'!&Q%%&Y.%&CV!'8-!=]G!95(:87,<!)E,!MVNV!
457!_-,:457!457!,I),57<!95)*!:*(4)9*5<!95!(*5)95,5)4:!=8-*X,V!

$5!'ZZ9(,!=5^9-*5A,5)4:!$()9*5!0:45!R'=$0S#!@4+!=5^9-*5A,5)4:!$()9*5!0:45!R@=$0S!*-!'=$0!@9),!9<!
(*AX:,),7!+?!*8-!:*(4)9*5<!95!=8-*X,V!!OE,<,!-,(*-7<!X-*^97,![84-),-:?!X,-Z*-A45(,!74)4!457!477-,<<!*8-!
(*AX:945(,!*+:9>4)9*5<V!!

d4)4!-,>4-795>!79<X*<4:!457!)-,4)A,5)!*Z!F.00547(4)-1.990-3.00273(!-!,)-5.94.995373(!-)-9 9.96 Tf 14[illegible]

D8<9,<<!)-4^,:!,A9<<9*5<!Z*-!E*),:!<)4?<!457!F,::!1)*!1)45\!457!)45\!1)*!1F,::!,A9<<9*5<!Z*-!49-!)-4^,:!!-,5)4:!(4-<!!457!X,-<*54:!^,E9(:,<!!4-,!(4:(8:4),7!+4<,7!*5!)-4^,:!74)4!X-*^97,7!+?!*8-!+8<95,<<!)-4^,:!X-*^97,-!457!<)4574-7!F97,:?!4((,X),7!,A9<<9*5!Z4()*-<!!

D8<95,<<!)-4^,:!,A9<<9*5!-,78()9*5!A,4<8-,<!95(:87,!

_5),-54:!(4-+*5!X-9(95>!*5!5*51+9::4+:,!+8<95,<<!)-4^,:

=AX:*?,,!,5>4>,A,5)!4-*857!)-4^,:!-,78()9*5<!457!8<,!*Z!:,<<!(4-+*5!95),5<9^,!A*7,<

0:,7>,!)*!",)1n,-*!$::945(,
3E4AX9*5<!*Z!3E45>,!3*4:9)9*5
G(9,5(,1D4<,7!04->,)<!",)F*-\!3*-X*-4),!=5>4>,A,5)!0-*>-4A
=5>95,,-<!e9)E*8)!D*-7,-<
6*?4:!G(*))9<E!H,*>-4XE9(4:!G*(9,)?

OE9<!34-+*5!6,78()9*5!0:45!E4<!+,,5!(*AX:,),7!95!4((*-745(,!F9)E!00"!%2#.&!457!4<<*(94),7!>89745(,!457!-,X*-)95>!<)4574-7!Z*-!34-+*5!6,78()9*5!0:45<V!!

=A9<<9*5<!E4^,!+,,5!-,X*-),7!457!-,(*-7,7!95!4((*-745(,!F9)E!)E,!X8+:9<E,7!-,X*-)95>!<)4574-7!Z*-!34-+*5!6,78()9*5!0:45<!457!)E,!HKH!6,X*-)95>!0-*)*(*:!3*-X*-4),!G)4574-7/!457!8<,<!)E,!4XX-*X-94),!,A9<<9*5!(*5^,-<9*5!Z4()*-<!Z*-!(*-X*-4),!HKH!-,X*-)95>V!

G(*X,!&!457!G(*X,!.!,A9<<9*5<!E4^,!+,,5!-,X*-),7!95!4((*-745(,!F9)E!G=36!-,[89-,A,5)<!!457!)E,!-,[89-,7!<8+<,)!*Z!G(*X,!/!,A9<<9*5<!E4^,!+,,5!-,X*-),7!95!4((*-745(,!F9)E!)E,!X8+:9<E,7!-,X*-)95>!<)4574-7!Z*-!34-+*5!6,78()9*5!0:45<!457!)E,!3*-X*-4),!f4:8,!3E495!RG(*X,!/S!G)4574-7Q\/!